

Cost: front and centre!

Charting our path in space exploration

Samantha Cristoforetti, European Space Agency

ESTEC, Cost Engineering Conference
01 October 2026

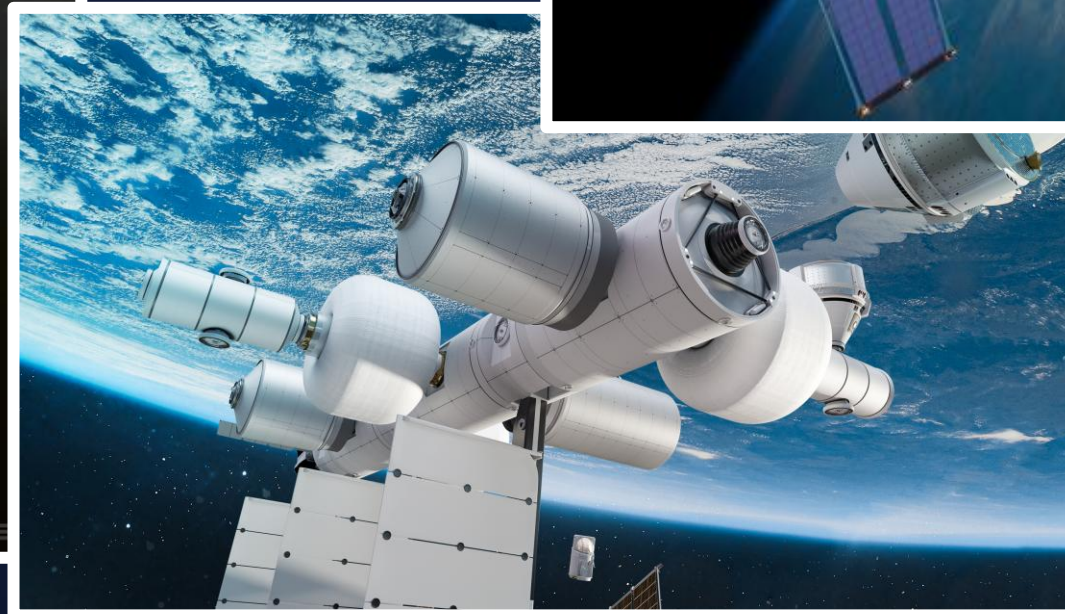
ESA Unclassified – Releasable to the Public

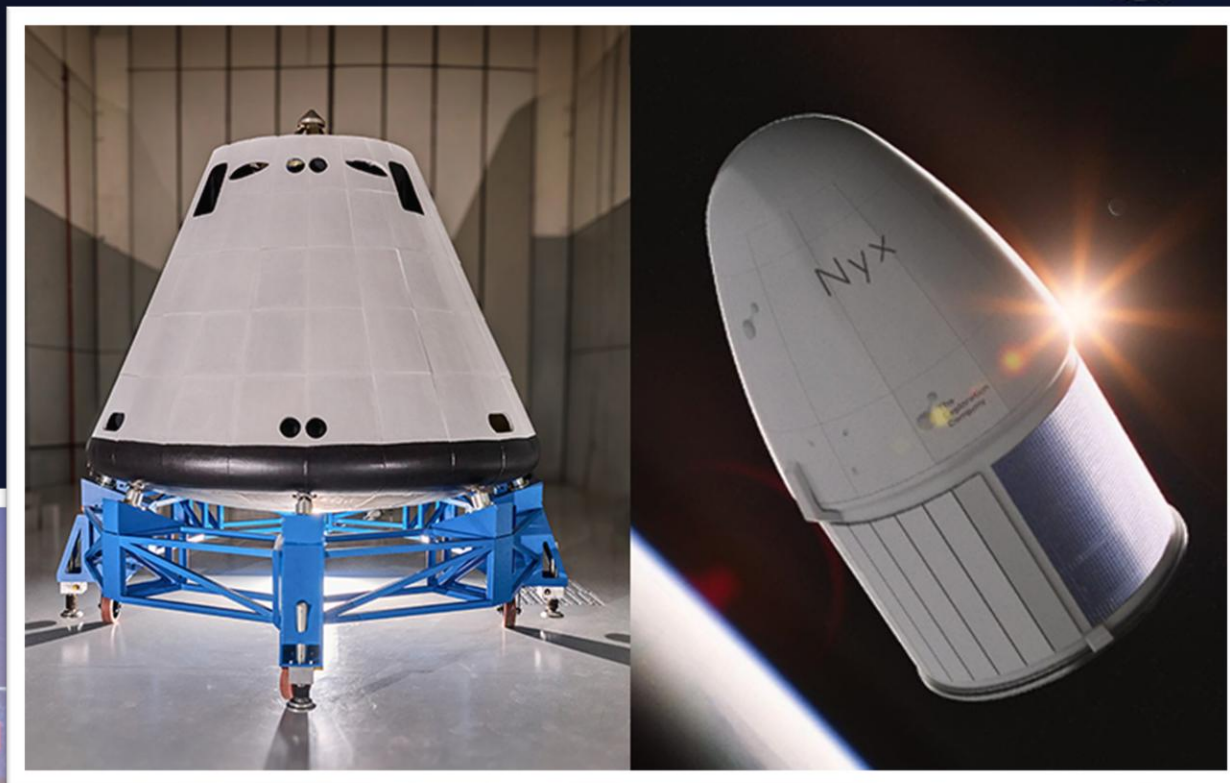




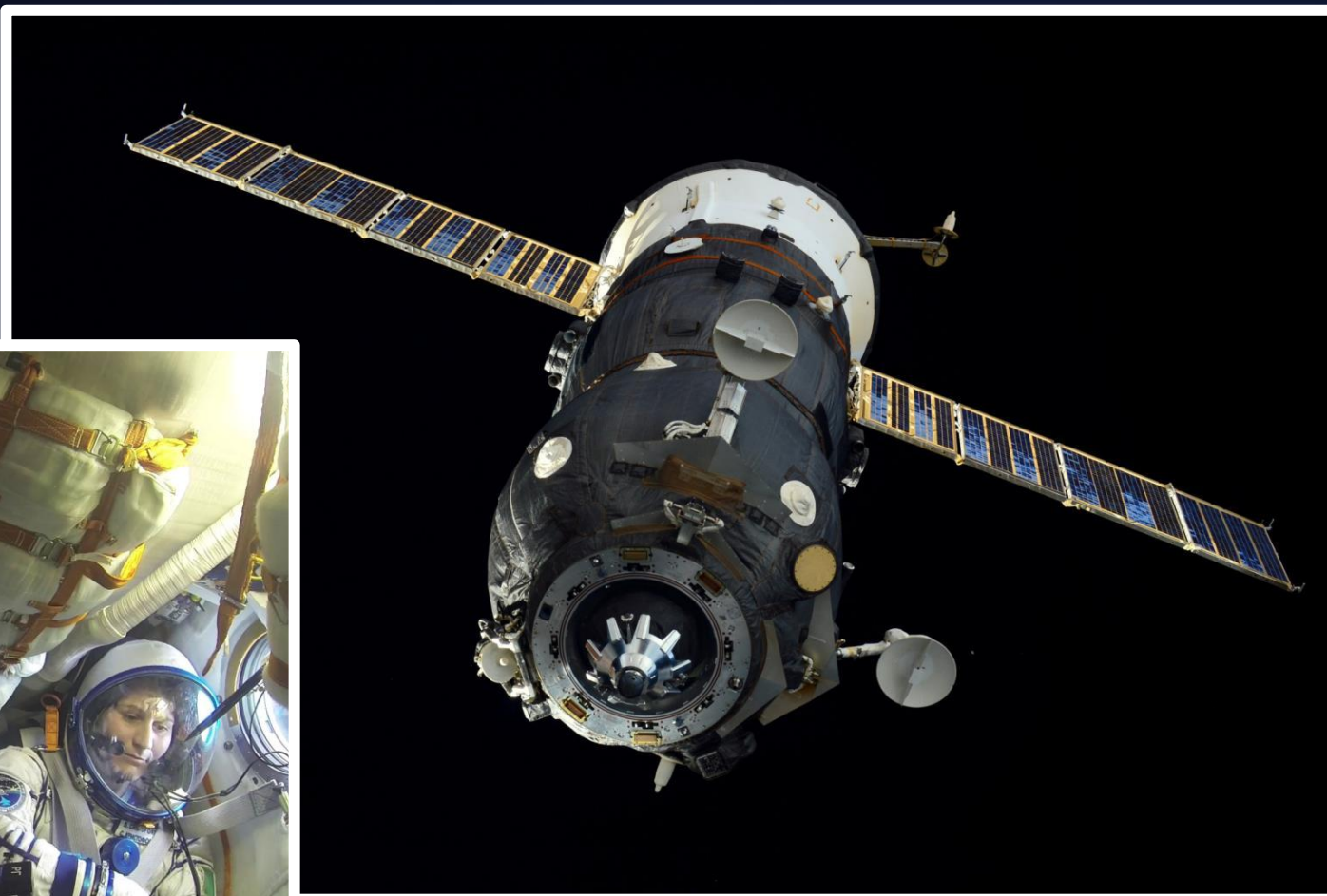


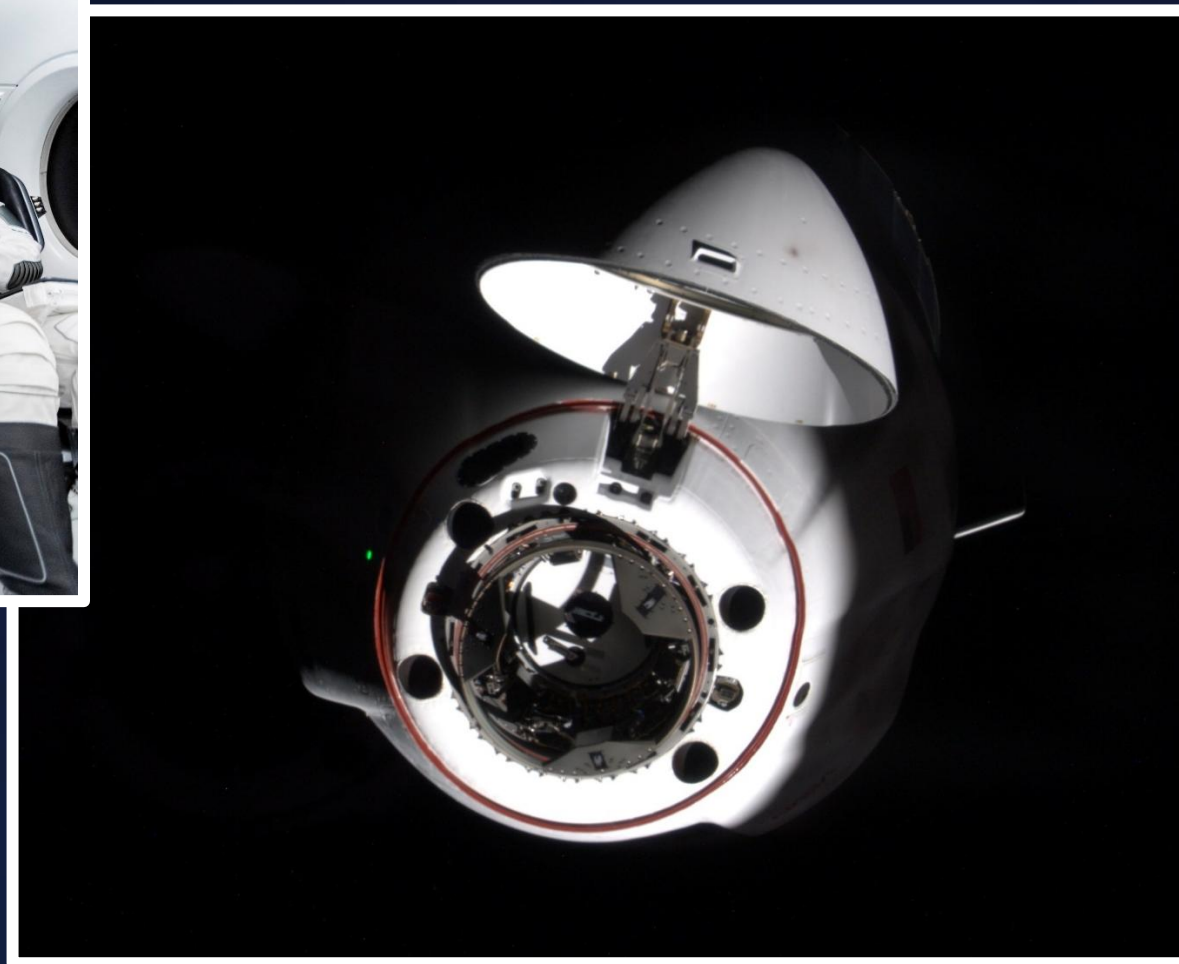








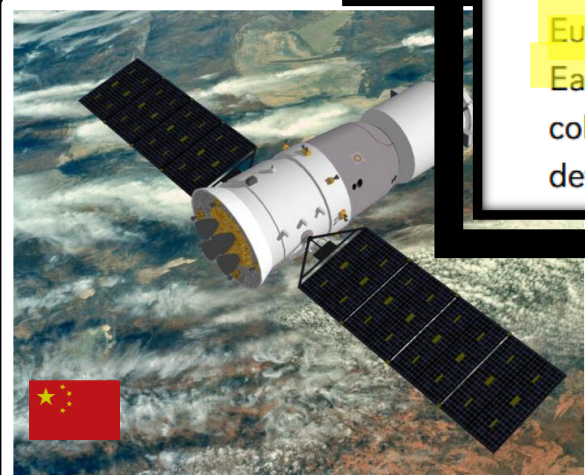




A Call to Boost European Space Exploration.

Publié le 10 septembre 2026

7. Europe has the means, the talent and the partnerships to raise its collective ambition in space exploration. Building on its scientific excellence, technological innovation, entrepreneurial spirit and tradition of cooperation, Europe should now translate its strengths into autonomous capabilities for Low Earth Orbit and significant contributions to lunar exploration. This requires coherent, coordinated and timely action commensurate with the pace of global developments. The time has come for a clear political direction.





Thank you!